BUFFALO GRILL TASTY, ENJOYABLE, AFFORDABLE





BUFFALO GRILL, AN AMERICAN-THEMED STEAKHOUSE CHAIN, HAS WON THE FAVOUR OF THE FRENCH PUBLIC WITH TASTY FOOD, AFFORDABLE PRICES AND FRIENDLY SERVICE, THE EPITOME OF A GREAT AMERICAN EXPERIENCE.

TASTY, ENJOYABLE, AFFORDABLE

PROJECT MANAGED BY: CHRIS CHURCHILL

France – headquartered in Montrouge, the company today employs 6,000 people and runs 326 restaurants across the whole country.

ounded in 1980,
Buffalo Grill is
a mass-market
chain serving Americanstyle steak with some
concessions to French
tastes. It is well known for its
generous portions – either in
restaurant or delivery - and its
efficient and friendly service,
offering the best quality-price
ratio across French restaurant

chains. Its success is based on the multiple occasions to enjoy Buffalo Grill: as a family, with colleagues, with friends, blue or white collars...

"Buffalo Grill has a simple purpose – to enable everyone to access a high-quality casual dining experience," says CEO Robert Guillet, acknowledging that the company has been growing steadily over the >>

NOUVEAU-

MEXIOUF

Robert Guillet,

CEO, Buffalo Grill.





Indulge in Convenience and Quality: Welcome to Dutch Convenience Meat!

Discover the blend of convenience and quality at Dutch Convenience Meat, where our family's passion for meat has been a driving force for generations. We started in 1980, but our love affair with meat goes way back, thanks to our grandparents deep connection to the craft.

Since then, we've grown into a family-owned business, committed to delivering premium meat products with a personal touch

At Dutch Convenience Meat, we're all about making life easier without compromising on taste. Whether it's a juicy steak, BBQ Rib or a tender roast, every bite is crafted with care to ensure it's nothing short of delicious.

We don't just serve big retail chains and distributors - we partner with them. Think of us as your go-to for wholesale orders, whether you're after something with your own stamp on it, we've got customizable packaging options to match your brand perfectly.

So, come join us and experience the convenience and quality that sets Dutch Convenience Meat apart. With every mouthwatering morsel, taste the dedication and expertise that define who we are.

Dutch Convenience Meat

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Email: info@dutchconveniencemeat.nl Tel: + 31 475 35 02 11

www.dutchconveniencemeat.nl

DUTCH CONVENIENCE MEAT

"INDULGE IN CONVENIENCE AND QUALITY: WELCOME TO DUTCH CONVENIENCE MEAT!"

Discover the blend of convenience and quality at Dutch Convenience Meat, where our family's passion for meat has been a driving force for generations. We started in 1980, but our love affair with meat goes way back, thanks to our grandparents deep connection to the craft.

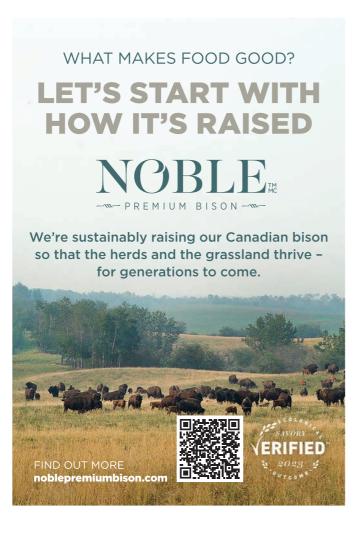
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www.dutchconveniencemeat.nl







Trust our brand to grow your business and build lasting relationships with your customers.

Founded in 1957, McCain is a Canadian family business.

Leader in the market for frozen potato products and strongly locally engaged, our purpose is to celebrate real relationships through delicious and planet-friendly food products.

We offer a wide range of fries, potato specialties, appetizers to share and waffles for a pleasant, quality meal while facilitating daily operations in the kitchen.

As a committed partner with our customers to provide the best solutions and services, we have been working with Buffalo Grill for many years.

Email: contactfoodservice@mccain.com www.mccainfoodservice.fr

MCCAIN FOODSERVICE FRANCE

Founded in 1957, McCain is a Canadian family business.

Leader in the market for frozen potato products and strongly locally engaged, our purpose is to celebrate real relationships through delicious and planet-friendly food products.

McCain teams are dedicated every day to offering all food service delicious, quality food while facilitating daily kitchen operations.

We offer you a wide range of fries, potato specialties, appetizers and waffles to boost opportunities on your menu and maximize your guests satisfaction.

Harrison McCain, one of the founding brothers, used to say "good ethics are the foundation of good business." This principle still guides all McCain teams today.

In Europe, our eco-responsible approach began in 2008 with ambitious commitments for 2025-2030 in 4 areas:

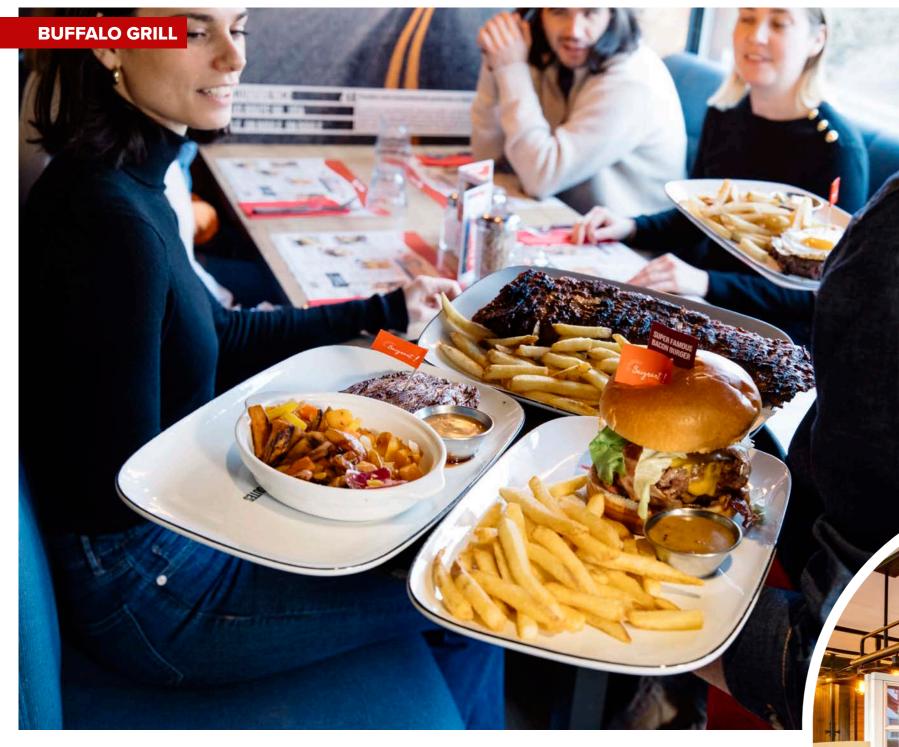
- Sustainable agriculture
- · Efficient use of resources
- Quality food
- Thriving communities

As a committed partner with our customers to provide the best solutions and services, we have been working with Bullalo Grill for many years.

www.mccainfoodservice.fr



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waiters and kitchen and also at managing inventories and orders. It is worth mentioning that the new deployment was implemented by our SWAT team in record time across our 320 restaurants."

Importantly, the whole transformation has been achieved in close cooperation with employee representatives, franchisees, and stakeholders in line with the company's values of mutual respect, transparency, and performance.

AMERICA STARTS HERE

Given its undisputed position, the brand seems to be set for future expansion, but how did it all start? The idea was born in 1980 when founders Christian to reflect in a restaurant an idealized view of the Yankee world. "This makes the concept unique and the positioning very strong in the imagination of the French," says Guillet.

"Our brand is our main asset. It has been relentlessly built over the last 40 years on its core purpose - an affordable dining experience for all. Promoting this purpose has made us a market leader," he continues, pointing out that while fast food and post-pandemic nomadic consumption have disrupted out-of-home diningout consumption habits, Buffalo Grill is soaring with respect to its pre-crisis results thanks to its unique position and its ability to exploit the market potential and Annie Picart decided of value-for-money consumer >>

years, with 2023 again a highly successful year despite raging inflation - in 2023 Buffalo Grill opened 7 new restaurants and achieved 12 swaps from equity to franchise management, on top of 9 successful interfranchise transactions.

TRANSFORMATIVE YEAR

the post-pandemic have environment. modernised the brand through an 'American Road Trip' concept with the 'America Starts Here' slogan and continued

investment in quality and the proposition through a menu with more BG identity, more differentiation, and more inclusion. As such, Buffalo Grill teams and organization are future-proof again."

He explains that in 2023 the company restructured the business to fully focus on its Buffalo Grill core brand. "All departments are now aligned to the single objective of growing our Buffalo Grill business and network and all the main marketing actions in 2023

were developed around our new brand and communication platform, which translated into an evolving menu offer and renewed restaurant design. As a result, Buffalo Grill has yet again collected the France Favourite Brand award and increased revenues."

"Investment digital technology has accelerated, as has network transformation. Digital solutions were aimed at accelerating time of service, improving accuracy and speed of information between

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expectations. Last year's results speak for themselves: €500 million revenue, 11 million guests and 24 million meals served.

"Generosity and affordability are our staples. A family of four can easily have a full meal, i.e. from starters to desserts including drinks for about €50. We put the guest at the centre of everything we do to make sure they really get good value for their money."

FULL COVERAGE

Buffalo Grill acts through both franchisees and succursals, and its model has shown impressive resilience. Although promoting the American experience, focus on local is strong. "As we believe in a local anchor for the greatest guest experience

and overall management of our restaurants, we are now going through an extensive transformation programme, including swapping to local entrepreneurs as franchisees."

The company has also strategically reaffirmed the importance of its dedicated supply chain facilities including meat production, storage, handling, and transport, as this

ensures a high level of service to each restaurant whilst remaining competitive.

With regard to suppliers, insisting on high quality is a must, says Guillet. "We have completed a full strategic review of our dedicated supply chain, initiating multiple tenders to challenge our current setup, in which we do our own meat processing, recognized by

specialists as professional and high performing. Secured by these high-performing teams, this overall set-up is delivering a high service level to our restaurants."

He further points out that 90% of Buffalo Grill's meat is sourced in France, and the company tends to prefer local sourcing as long as it can meet the demand. "Suppliers must conform to strict specifications to guarantee quality, in order to be included in our supplier base."

GROWING IN PARTNERSHIPS

In 2024, Buffalo Grill continues to pursue its noble purpose. By reinventing itself, the brand maintains its universality and its proximity to customers of all kinds. Beyond its core target
– families with young children
– Buffalo Grill has expanded
its focus to a wider customer
base: avowed meat lovers,
looking for a generous meal;
flexitarians and epicureans
seduced by a relaxed
atmosphere; or even groups
of friends who are looking
for a unique and satisfying
experience.

Robert Guillet affirms that the objective is to make Buffalo Grill synonymous with a good time for everyone, a moment of escape which is based on a high-quality price-experience ratio, capitalising on what has always been its strength: whether in a suit or overalls, everybody feels good in Buffalo Grill.

The company is in a unique position to attract strong investors, fully committed to true development schemes for solid candidates with a proven business track record. "We believe in strong partnerships based on our values of mutual respect, transparency, and performance. Each partnership is based on a shared ambition to agree with the brand strategy, to grow the brand, to build the business across a given territory, to leverage the proven Buffalo Grill know-how. In partnerships we will grow to the benefit not only of the consumers but of all stakeholders." 🧿

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